# Financial Results for FY ended March 2008



May 22, 2008



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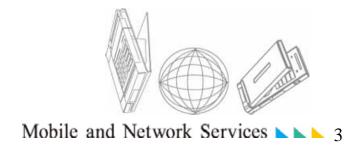
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<sup>\*</sup>This material contains statements about the future performance of Telepark, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Telepark's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Telepark's principal markets as well as other factors detailed from time to time.



# Outline of Financial Results for FY ended March 08



## Financial Results & Business Performance



### **Achieved Increase in Both Net Sales & Income for Nine Consecutive Years**

Responded to the change in the mobile market environment flexibly

Posted Record Net Sales as well as Net Income

Sold Historical High 3.71 Mil. Handsets on a non-consolidated basis (3.91 Mil. Handsets on a consolidated basis)



Note) FY02/03 is omitted because the FY lasted only 3 months due to change of the accounting term

# Financial Results on a Non-consolidated basis



Unit:Billion Yen	07/3 Results	08/3 Results	YoY Increase/ Decrease(%)	08/3 Non- Consolidated Forecasts	Achievement Ratio (%)
Net Sales	355.40	377.17	4.4	390.0	95.0
Gross Margin	26.98	28.95	7.3	29.0	100.0
SGA Expenses	19.67	21.57	9.7	21.2	102.0
Operating Income	7.31	7.33	0.9	7.8	95.0
Ordinary Income	7.33	7.37	0.8	7.8	95.0
Net Income	4.12	4.19	1.8	4.5	93.0
FCF	2.00	4.65	_	3.13	_
Net Income/ Share (Yen)	12,507 yen	12,721 yen	1.7	13,661 yen	_
Dividend/ Share (Yen)	4,500 yen	5,000 yen (Payout ratio 39.3%)	11.1	5,000 yen (Payout ratio 36.6%)	

# Results by Business Segment on a non-consolidated basis



#### Mobile Business

Flexibly responded to the change in the mobile market environment such as increase of penalty for short-term cancellation & introduction of new sales method Increased operating income by 20% YoY

Billion yen	07/3 Results	08/3 Results	Difference	08/3 Forecasts	Achievement
Net Sales	336.54	349.95	4.0%	365.0	95.9%
Operating Income	4.84	5.88	21.3%	5.0	117.6%

### Network Business

"Myline" business contributed to stable income FTTH (optical fiber) business has been slowed down in dull market conditions

Billion yen	07/3 Results	08/3 Results	Difference	08/3 Forecasts	Achievement
Net Sales	12.18	10.53	13.6%	14.2	74.2%
Operating Income	2.44	1.56	36.2%	2.7	57.8%

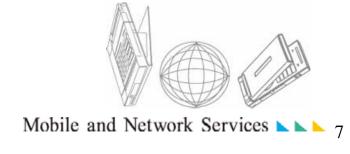
## New Settlement Business

Achieved net sales of 10.7 billion yen with business development in approx. 40 thousand convenience stores nationwide Started "Prepaid Service" (PIN-related business) with Seven Eleven Japan in April 08

Billion yen	07/3 Results	08/3 Results	Difference	08/3 Forecasts	Achievement
Net Sales	6.68	10.7	60.2%	10.8	99.1%
Operating Income	0.03	0.05	<del>-</del>	0.1	_



# Mid-term Business Plan "Challenge 5000" & Future Business Development



# Corporate Strategy & Mid-term Business Plan



Maximizing Corporate Value by Concentrating Resources on Mobile / Network and Related Business

[Challenge 5000: Targets for FY ending March 2009]

Net Sales: 500 billion yen

Mobile Market Share: 10% or Sale of 5 million Handsets



**Maximization of Corporate Value** 

**Mobile Business** 

Sale, Activation and After-sales services Including Maintenance

**Network Business** 

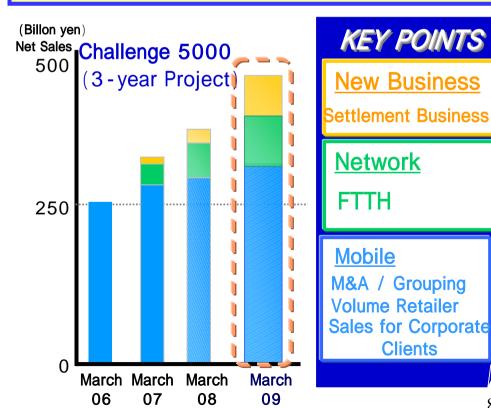
Acquiring Subscribers for Fixed Lines Including "Myline", ADSL and FTTH

#### **Concentration of Resources**

- · Financial, Organizational and Informational Strengths
- · Diversified Sales Channels
- · Good Business Relationship with All Major Carriers

#### **Business Environment**

- Slowdown in Mobile Market Growth
   Fiercer Market Competition
- Reorganization of Sales Agents
  Good Opportunity for Business Expansion

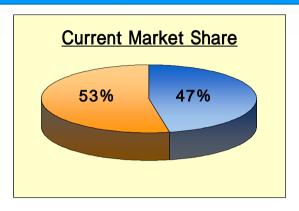


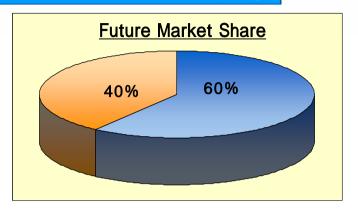
# Further Expansion of Sales Forces by Share Acquisition



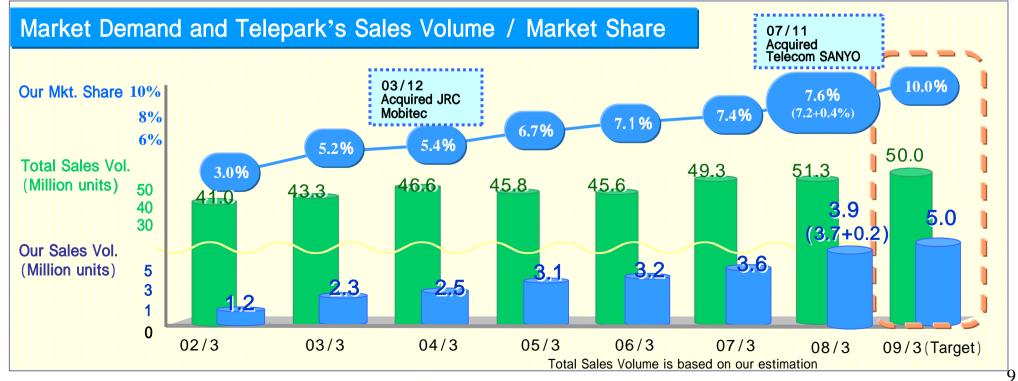
#### Accelerating Market Reorganization & Acquisition of Sales Agents via M&A / Grouping







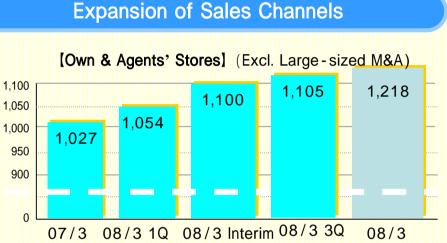
<sup>\*</sup>Based on Total Sales Volume in Japanese Mobile Market



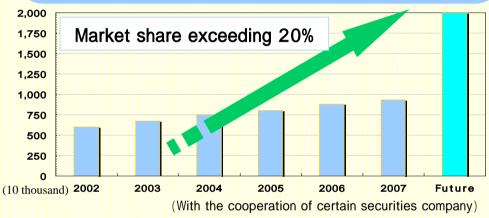
## **Mobile Business**



# Mobile Action Plans for the Year ending March 08

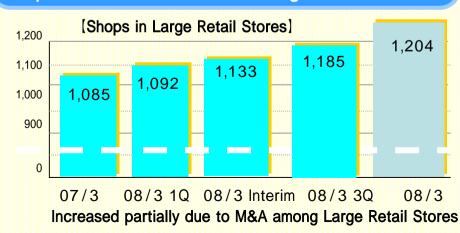


# Rapidly Growing Market for Corporate Clients Reaching 20 million handsets in few years



#### Expansion of Business w/Large Retail Stores

Through M&A / Grouping



#### [Strengthening of Sales for Corporate Clients]

: June 06: Established Corporate Sales Dept. Currently consists of approx. 90 staff

- ·Boosted by stricter compliance with Personal Info. Protection Law
  - & internal control system in addition to MNP effect
- "Consulting Marketing" to propose optimal solutions incl.carries & price plans depending on each company's needs
- ·Expanding client base staring with Mitsui Group
- ·Cooperation with Mitsui & Co.

Promoting "Mo-Vino", service to unify mgmt. of billing & usage for mobile phones for corporate clients

· Marketing for SMEs via sales agents



## **Network Business**

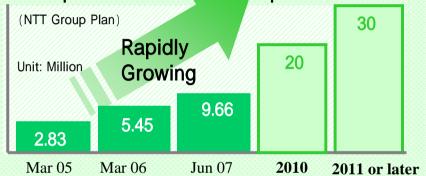


#### 1. Business Strategy

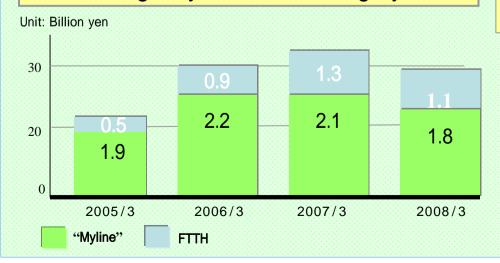
#### **Business Expansion in FTTH Market**

#### [Market Environment]

**Expected Subscribers for Optical Fibers** 



## **Gross Margin by Business Category**



#### 2. Action Plans

#### **Expansion of FTTH Business**

- · Marketing for One Unit Homes
- ·Shift of Sales Force from "Myline" to FTTH Business
- · Acquiring New Sales Agents
- ·Start Content Service Business such as video picture & IP telephone

#### **Continuing Traditional "Myline" Business**

· Profit Contribution with Stable Income

**Business Expansion**Profit Increase

## Further Development of New Settlement Business



# New Development : Settlement Business

(For Overseas Calls, E-money, and Contents, etc.)



Expansion of Business with 40 Thousand Convenience Stores to Secure Sales Channel for Future Growth

Strengthening of E-settlement business using PIN(\*) Sale of iTunes Card for music distribution sites

Sale of Settlement Card for leading online shopping site

(\*)PIN:

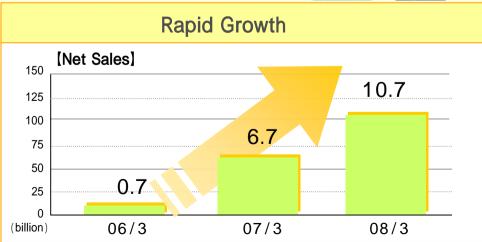
Personal Identification Number Password accessed by users to utilize the PIN-based services

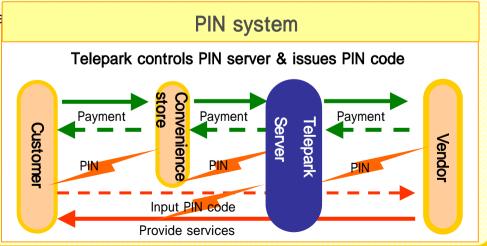














# Synergy Effect from Acquisition of **Telecompark Corporation**



# Synergy Effect of Share Acquisition of Telecompark Corp.



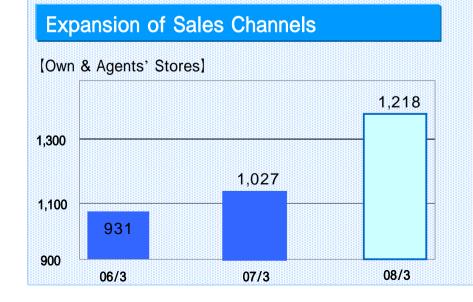
## Made Efforts to Realize Synergy Effect in Each Segment at the Early Stage

- ·Increase of Net Sales & Income: Huge Step forward Mid-Term Business Plan "Challenge5000"
- Increase of Mobile-phone Handset Sales & Market Share: 3.94 mil handsets (Share:7.6%) in FY ended Mar. 08
  - ( Telecom SANYO data in H2: 1 billion yen of Net Asset, 16.2 bill yen of Net Sales,

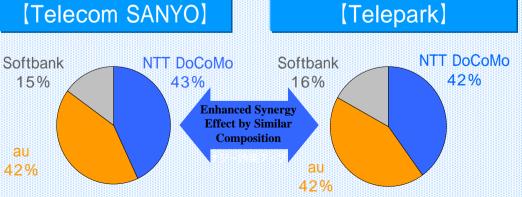
130 mil yen of Operating Income and 0.21 mil handset sales )

- ·Expansion of Sales Channel Especially in West Japan Areas
  - Obtainment of 64 Carrier Stores Directly Owned & Managed & 182 Agent Stores with Strong Sales Power
- ·Utilization of Advantage of Scale

Increase of Volume & Manufacturer Incentives as well as Stock Commissions
Cost Reduction by Streamlining Physical Distribution & Inventory Control Systems







# Quantitative Synergy & Break Even Point



\* Acquisition amount

: 4.8 bill. yen - Net asset 1.0 bill. yen ( provisional value based on Telepark's accounting standard) = 3.8 bill. yen

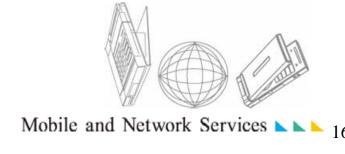
380 mil. yen of annual goodwill amortization for ten years

\*P/L contribution
Increase volume & maker incentives
Increase stock commission
Reduction of expense(by streamlining logistics)

#### As of March 2010 Net income brought by Telecompark > Annual Goodwill Amortization **NET Break Even Point** 380 mil. yen of annual goodwill amortization Target: March 2010 Telecompark's Net income Shift of Net Income as of Mar.07: 130 mil. yen Acquired Telecom Sanyo stock(07/10/31) Action · Completely consolidated Telecompark ·Telecompark became our consolidated subsidiary (07/11/1)into Telepark (2008/4/1) Plans ·Telecompark became our subordinate agent Increase synergy effect in terms (07/12/1)of Marketing as well as Cost reduction Scrapped & Built sales channels Streamlined logistics March 2008 March 2009 March 2010



# Financial Strategy/Return to Shareholders & Future Telecommunication Market



# Financial Strategy & Return to Shareholders



#### Financial Strategy & Dividend Policy

) Adjusted based on sprit-ups of stock implemented on 20 Jan 2006

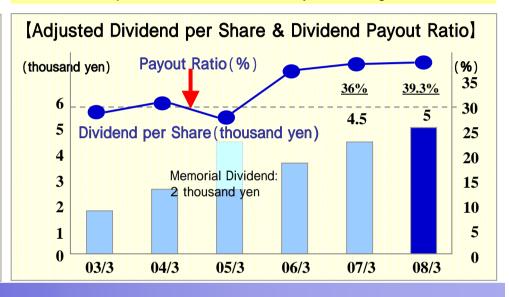
Increasing Net Sales while Securing Asset Efficiency:

ROA over 10% Level Increasing Net Income per Share()

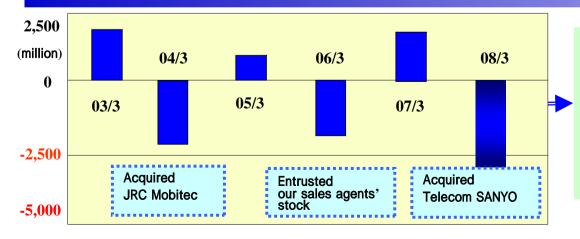
[Adjusted Net Income per Share & ROA] 12 (%) (thousand yen) 10 15 12.2 ROA(%) Net Income per Share 6 (thousand ven) 5 0 0 03/3 04/3 05/3 06/3 07/3 08/3

Targeting <u>Dividend Payout Ratio over 30% Level</u>

Dividend per Share ( ) Continuously Increasing



#### FCF (Free Cash Flow) & Future Activities



#### **Future Activities**

Return to shareholders considering "Total Rate of Returns"

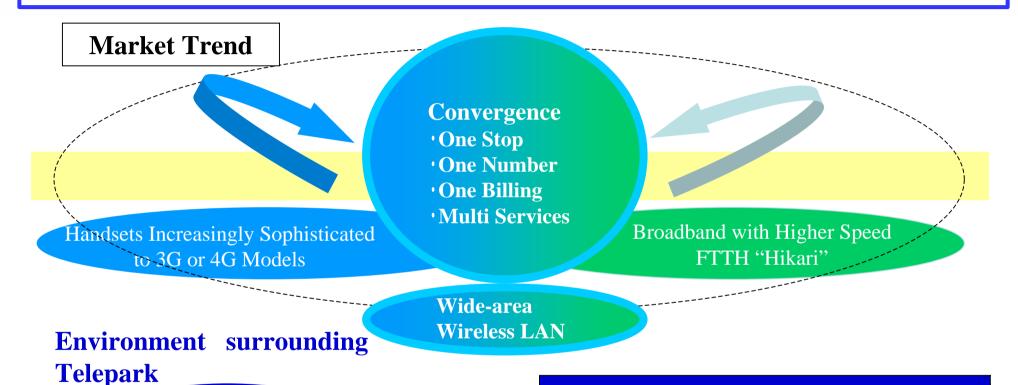
(Dividend increase / Share buyback, etc.)

·New Business Investment

## **Future Telecommunication Market**



## **FMC Further Intensifies Competition among Telecom Carriers**



**New Business Model Resulted from Fiercer Competition** 

# Telepark's Advantages

- Business Relationship with All Major
   Telecom Carriers
- Diversified Sales Channels & Dominant Position in Both Network & Mobile Phone Businesses