

# Consolidated Financial Results for the First Half of the FY ending March 2019

(Six months ended September 30, 2018)

November 8, 2018

T-Gaia Corporation / TSE 3738

### Disclaimer

This material contains statements about the future performance of T-Gaia Corp., which are based on management's assumptions and beliefs taking information currently available into consideration. Therefore, please be advised that T-Gaia's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in T-Gaia's principal markets as well as other factors detailed from time to time.

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Outline of Consolidated
Financial Results for the 1H
of the FY ending March 2019

## **Highlights of Consolidated 1H Financial Results**

 Net Income for the period attributable to shareholders of the parent company (\*): 6.88 billion yen

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(176.5% to the 1H of the previous FY)
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(Operating Income of 6.87 billion yen, 115.6% to the 1H of the previous FY)

(\*) Hereinafter referred to as "net income"

 P/L of QUO CARD Co., Ltd. has been included in the consolidated financial results from the 4Q of the FY ended March 2018

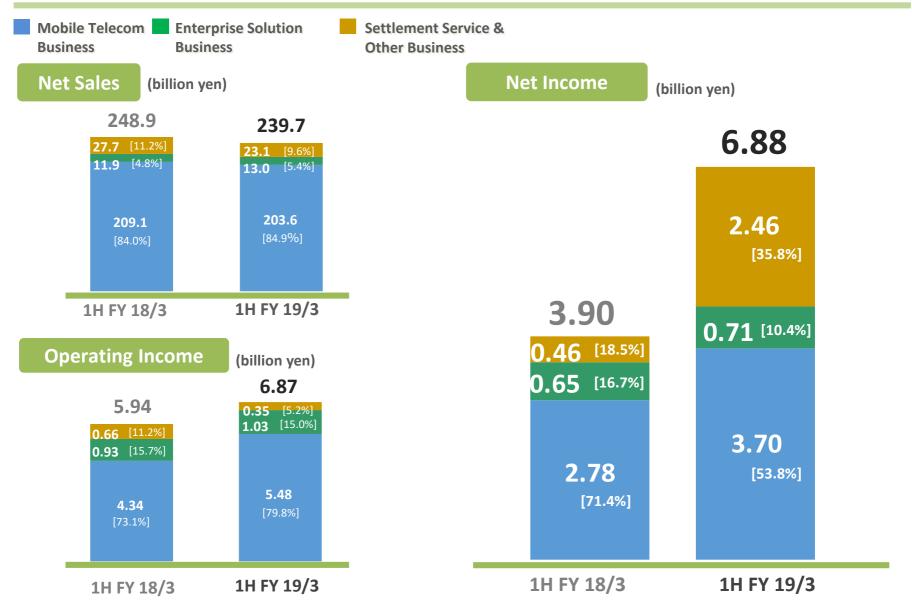
### The Summary of Consolidated Financial Results of 1H

(unit: billion yen)	FY 18/3 1H	FY 19/3 1H	y/y Change	
Net Sales	248.91	239.79	96.3%	
Gross Margin (to Net Sales)	<b>30.00</b> (12.1%)	<b>33.26</b> (13.9%)	110.8% (+1.8p)	
SGA Expenses	24.05	26.38	109.7%	
Operating Income (to Net Sales)	5.94 (2.4%)	6.87 (2.9%)	115.6% (+0.5 p)	
Non-Operating Income  (Income from hoarded cards, etc.)	-	3.33		
Ordinary Income	6.00	10.20	170.1%	
Net Income Attributable to shareholders of the parent company	3.90	6.88	176.5%	
Mobile-phone Unit Sales (million units)	2.105	1.945	92.4%	

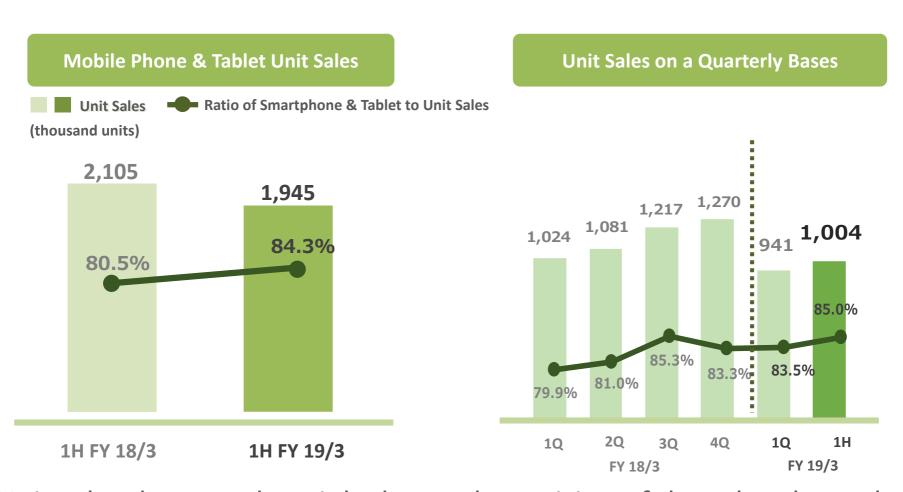
Forecasts of 19/3 Full-year	Achievement Ratio
540.0	44.4%
69.5 (12.9%)	47.9%
54.6	48.3%
14.90 (2.8%)	46.1%
5.1	65.3%
20.0	51.0%
13.5	51.0%
4.465	43.6%

<sup>\*</sup> From 18/3 4Q as QUO CARD Co., Ltd. has became wholly owned subsidiary, the income from hoarded Quo card is included in the non-operating income. There are no changes to the full-year forecasts for the FY ending March 2019 due to this matter.

## 1H Financial Results by Business Segment

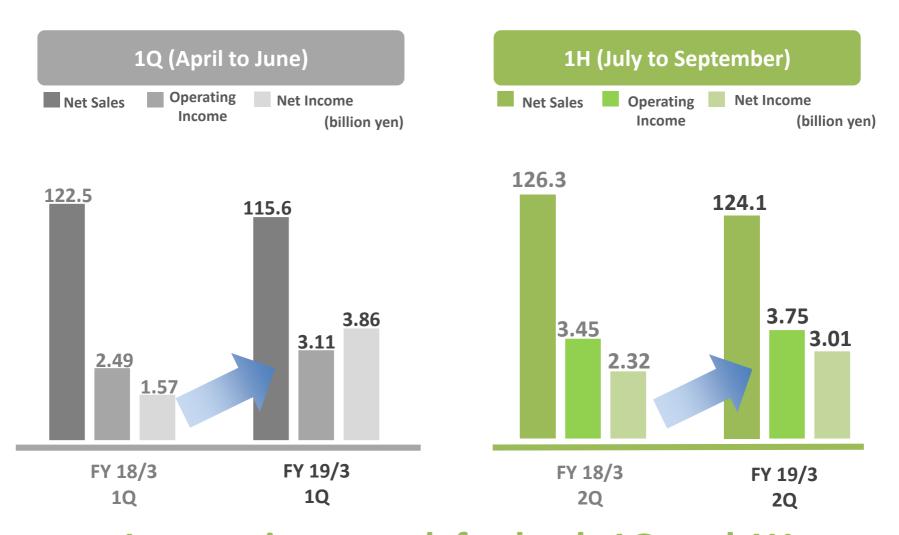


## **1H Company-wide Unit Sales**



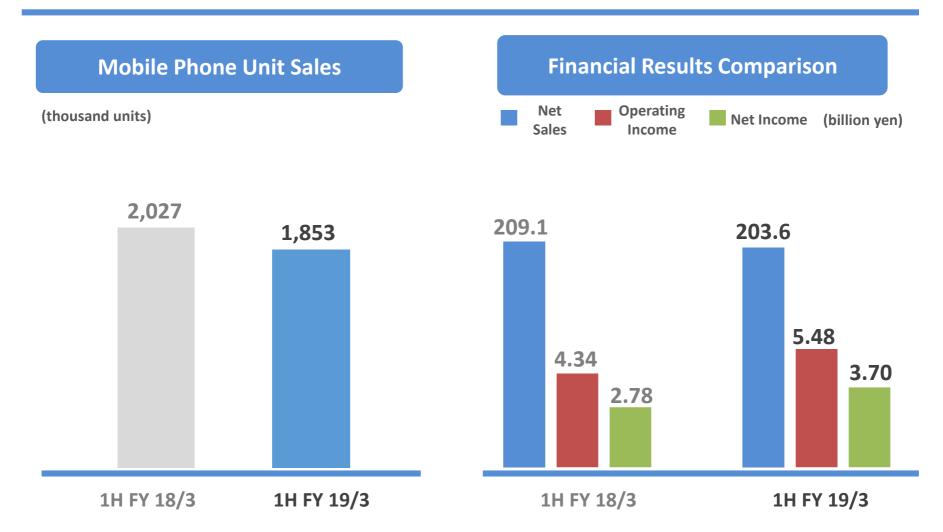
Unit sales decreased mainly due to the revision of the sales channels. By and large, the sales achieved the target.

## **Accounting Period Comparison**



Income increased for both 1Q and 1H

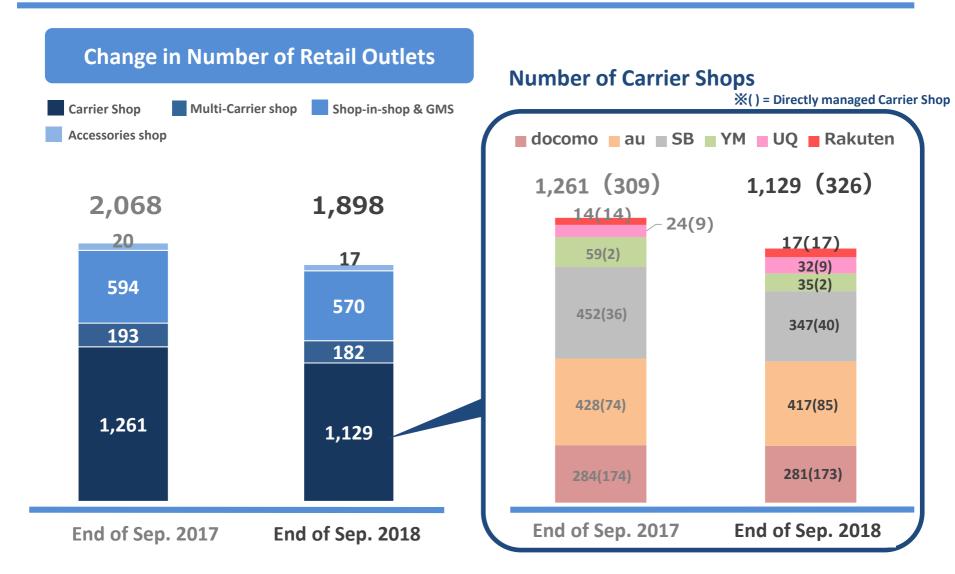
## 1H Financial Results of Mobile Telecom Business Segment 10



Net Sales declined due to the decrease in Unit Sales.

Operating income & net income increased due to the improved profitability per unit.

# Total No. of Retail Outlets for Mobile-phone, etc.



The number of directly managed carrier shop increased

## **Investments in Shops 1**

#### **Opening New Carrier Shops**

#### **Renovating Carrier Shops**

# **Buying Carrier Shops From Our Partner Agents**





au Shop Eaon Town Aira



Docomo Shop Shinagawa



au Shop Kodenma-cho



Softbank Honmaki
(Dual shop of Softbank and Y!mobile )



Softbank Kadoma

Investing to reinforce our retail strategies

## **Investments in Shops 2**

#### Collaboration Style Shop



Rakuten Mobile X Smart Labo 4 shops in operation

Newly Opened Rakuten Mobile Shop



**Opened October 31st 2018** 

#### **Newly Opened Smart Labo**



**Cocoon City Saitama Shin-toshin** Opened October 1<sup>st</sup> 2018

#### **Exclusive Brand to Smart Labo** Bellezza Calma



**Smartphone Cases** 

Ring holder

# Investments in Human Resources (thorough Career Design Academy Co., Ltd.\*)

\*our group company

CAREER
DESIGN
ACADEMY

Rtwな
プログラム

- Providing the education and training program for TG group companies and our partner agents.
- The educational and training services are been provided for a wide variety of industries including the mobile phone network industry.
  - < Examples of Cliets>
  - National Association of Mobile Phone Distributors
  - CATV enterprises
  - Banks, automobile sales enterprises, and others



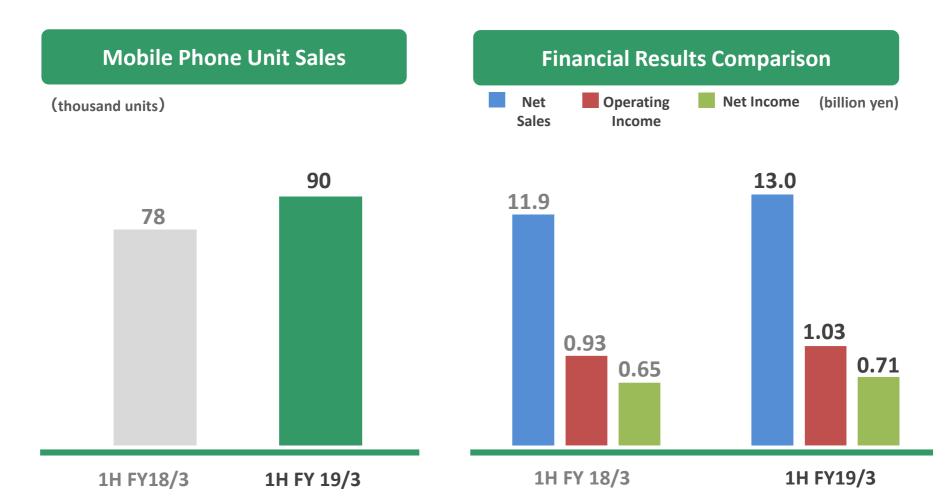
 The enhanced educational materials provided through the online tutorial service -CDA
 Online – for trainees.





Continued investments in human resources by making the most out of the know-how cultivated as the largest mobile phone distributor in Japan.

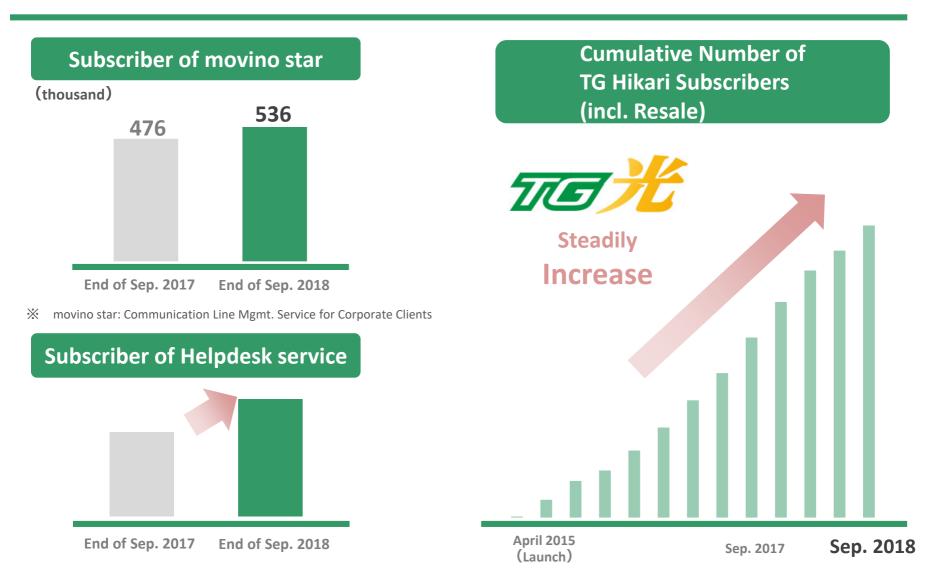
# 1H Financial Results of Enterprise Solution Business Segment



Due to the steady sales of mobile handsets and solutions for enterprise, the segment has marked growth in sales and income.

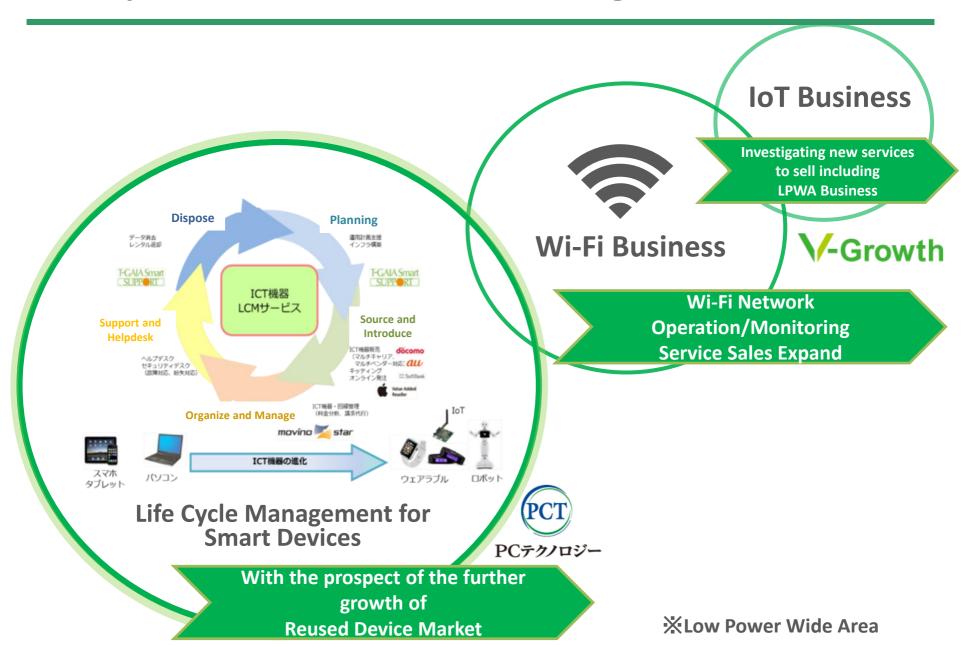
<sup>\*</sup>As there has been a change to the calculation of the segment profit, the structure of the operating income were partly affected.

## **Subscriptions Generating Steady Income**



Numbers of Subscribers Increasing Steadily

### **Enterprise Solution Business – Strategies 1**



## **Enterprise Solution Business – Strategies 2**



By corroboration, we are supporting the small to mediumsized companies to improve their business efficiency

### **Enterprise Solution Business – Strategies 3**

New position established: Supervisor for Solutions Sales staff



The supervisor will be able to give advice and training to the staff.

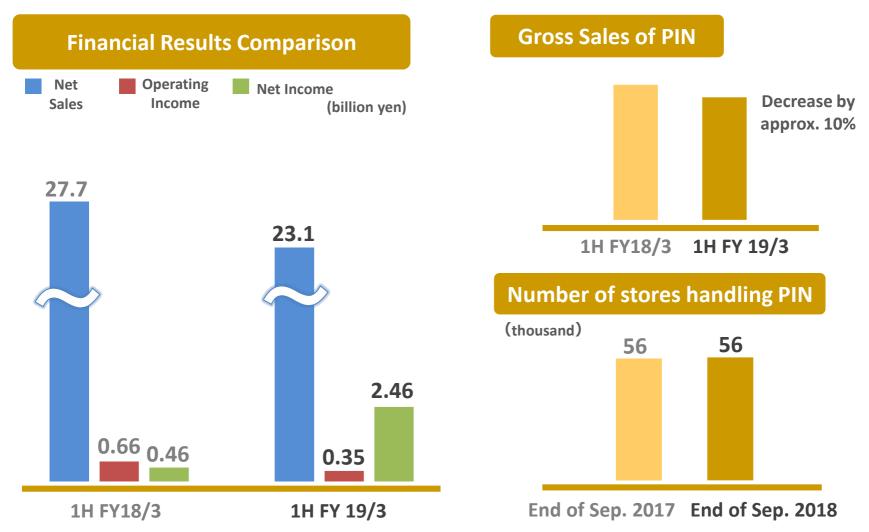


Result: the reinforced the sales force and improved response to customer requests.



Due to the expansion in the sales force together with the increase in the sales channels and the product range, knowledge sharing between the sales staff became a challenge.

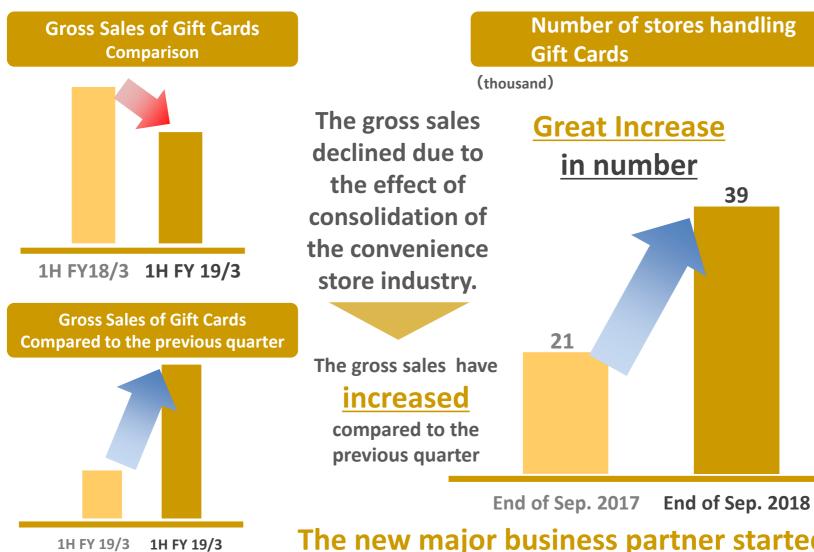
# 1H Financial Results of Settlement Service & Other Business Segment



QUO CARD Co., Ltd. has been included in the consolidated financial results from the 4Q of the FY ended March 2018. As a result, the net income has increased.

<sup>\*</sup>As there has been a change to the calculation of the segment profit, the structure of the operating income were partly affected.

# 1H Results of Settlement Service & Other Business Segment

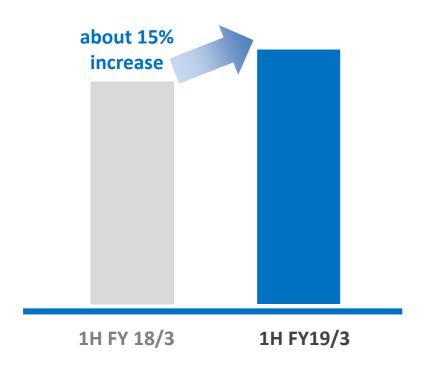


The new major business partner started to handle our gift cards from the 2Q.

# Settlement Service & Other Business Segment: Strategies (on QUO CARD Co., Ltd.)

Recent Strategies of QUO CARD Co., Ltd.

Issuance Amount of QUO Cards



Expanding the range of designs of QUO Cards









Reinforcing the popular designs and continuing to expand its sales channels

The issuance amount and the usage of physical existing QUO Cards are strong. The "Digital ver. of QUO Cards" are on its way for its launch in near future.

# Settlement Service & Other Business Segment: Strategies (on QUO CARD Co., Ltd.)



One of the strategies as a parental company

Change reward gift to QUO Card in our direct shops









In some of our direct shop, the handsets and accessories could be purchased with Ouo Cards



Result: about 30% of QUO Cards gifted at the shop are been used immediately at the shop



Here is the rewarding gift of your new contract, QUO Card. You can use it at our shop.



**Shop staff** 



I was planning to buy a case for my new phone. If I can use this QUO Card I might buy it here.

Customer

Issuance volume of QUO Card

**Expanded** 

Net sales of shop due to the rise in the accessories sales

Increased

**Increase in Customer Satisfaction** 

The synergy effect with T-Gaia has been achieved.

### **Settlement Service & Other Business Segment: Strategies** (Digital ver. of QUO Card)

#### **E-money** from other issuers

Are mainly used by the person who owns the account. \*mainly used online

### **High Competition**

## **Digital Ver. Of QUO Cards**



2) Charge the value using the smartphone

As QUO Cards are well known as a GIFT CARD, this will provide a solution to the demand for "Digital form of GIFT".

Its under development by the specialized team called "Digital Innovation Lab"

#### [How it works]

1 Gifted by someone (e.g. campaign runner) digitally (through online)

→E.g. Maybe as a reward for



answering to a questioner



→ or as a prize drawer gift of a bottled drink

(3) Use it right away at physical stores such as convenience stores



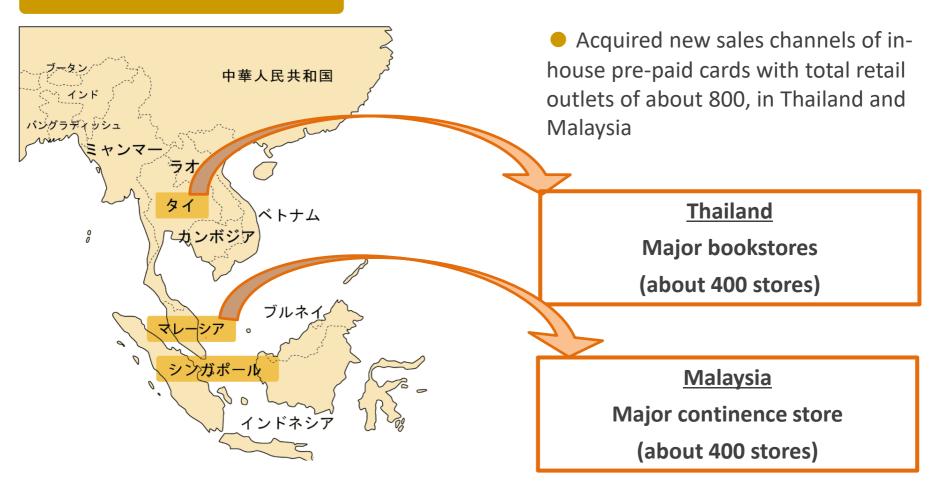


Get it through online, use it right away at the retails on streets such as convenience stores

QUO

#### **Business in Oversea**

#### **Business in Southeast Asia**



This will form a part of our steady foundation for the future development.

\* Joint business with Value Design (investment ratio of 25%)

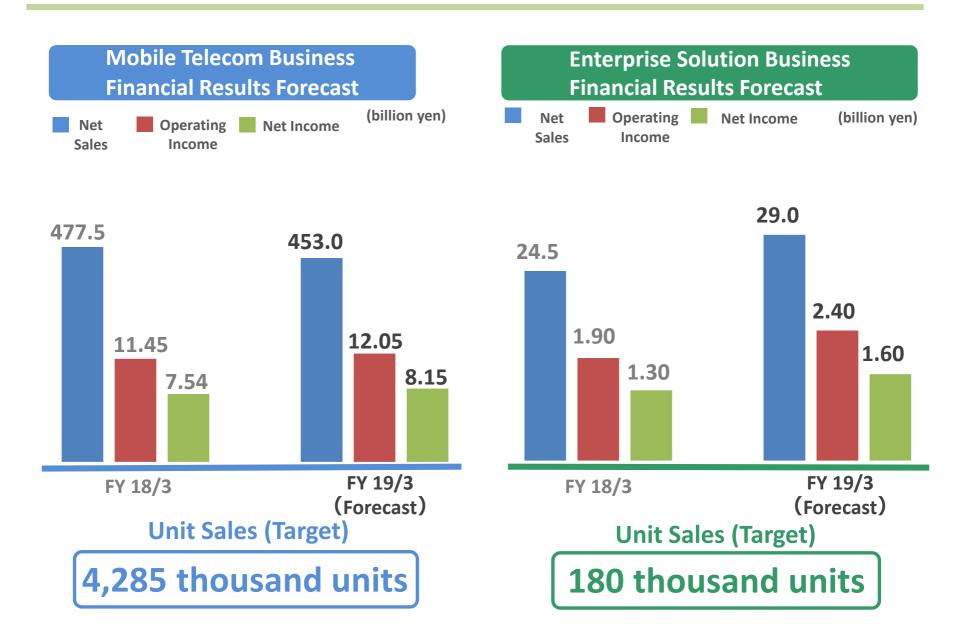
Consolidated Forecasts for FY ending March 2019
& Future Developments

## **Consolidated Forecasts for FY ending March 2019**

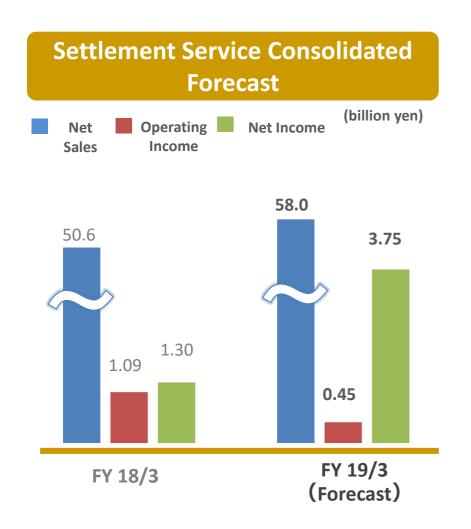
(Unit: billion yen)	2018/3 FY Full year results	2019/3 Full Year Forecast	Year on year basis (%)	
Net Sales	552.77	540.00	▲12.77	<b>▲</b> 2.3%
Gross Margin	64.27	69.50	+5.23	+8.1%
SGA Expense	49.81	54.60	+4.79	+9.6%
Operating Income	14.45	14.90	+0.45	+3.1%
Non-operating Income (Income from Hoarded Cards, etc)	0.87	5.10	+4.23	+486.2%
Ordinary Income  Net Income	15.33	20.00	+4.67	+30.4%
Attributable to Shareholders of the Parent Company	10.16	13.50	+3.34	+32.9%
Mobile-phone Unit Sales (million units)	4.593	4.465	▲0.128	▲2.8%

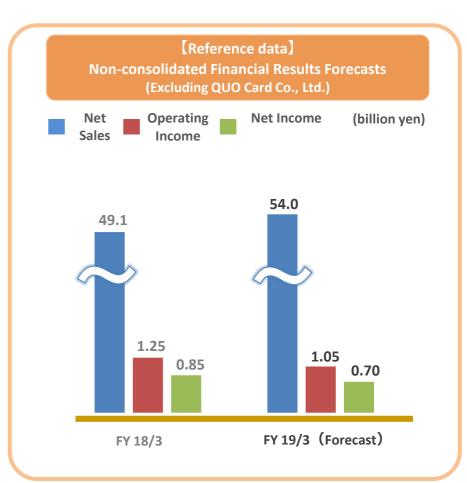
<sup>\*</sup> There are no changes to the forecast for FY 2019/3

## **Business Segment Forecasts for FY 2019/3** ①



## **Business Segment Forecasts for FY 2019/3** ②





Know it! Ask it! Use it! Get the Most from

# MINNA NO KURASHI

730 yen/month



(meaning "Lifestyle Laboratory for All of Us")

**know** it and enjoy the great money saving! Not only the subscribers but their family and friends could enjoy the offer in everyday life.

## Over 30,000 deals to

choose from to help you to lower the cost of your daily life.

Plus there are exclusive offers to Minano Kurashi Labo



NEWみんなのお悩み ビットコインって何????

家の老朽化、害虫駆除など

Movie ticket at selected major cineplex

Subscribers exclusive price 1,300 yen (Regular price 1,800 yen)

For more saving! Selected Cinemas will offer Limited price of 500 yen every months.



every week







The FIRST and the original contents from T-Gaia Corporation

Launch in Nov. 2018

#### Our Recent News: Minna No Kurashi Labo 2



Team of specialists will give you advices and answers to your questions so you could enhance your life!



#### Ask any personal questions

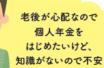
人に聞きづらい悩み事や、暮らしのなかのちょっとした疑問などを、プロの専門家が個別にお答えします。弁護士、税理士、収納アドバイザー、栄養士、スポーツトレーナーなど多岐にわたる専門家が、あなたのためにアドバイスします。

お悩みのデータベースも見放題!

The archive of the past Q&A of over 2 millions can be viewed

イライラや心の落ち込み、 のぼせやほてりなどが気になる。 これって 若年性更年期障害かしら?





主治医との関係を 円満に保ったまま、 セカンドオピニオンを お願いするときに 注意することはありますか?



※悩みごとはイメージです。

悩み事はけっこう同じことが多いもの。ぜひ参考にしてください

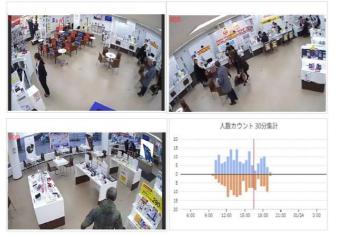


\*To use this service it is required to access by "d-account" by NTT docomo.

#### **Present Action: Part 1**

## The Launch of Special Projects Directly Run by CEO

- CEO Project: No.1
- Promote modified working schedule system
- Promote ICT such as camera solution



- CEO Project: No.2
- Research and Evaluate projects including M&A
  - Assist business developments
- Adjustments between different business segments



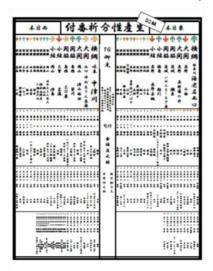
Maximizing the productivity as a company

Building a new source of revenue

#### **Present Actions: Part 2**

#### **Improvements in Shop Operation Efficiency**

Share KPIs of each shops to the whole company





[Ranking image]

Visualizing the ranks of each sales staff in direct managed shops

 Introducing and promoting the use of web conference system to shops





By introduced "Skype for Business" to all direct managed shops, about 50% of the meetings gone online.

As a result, the amount of time spent on travel are been reduced, therefore the shop managers could focus more on the operation of their shops.

# Continue taking actions to promote further developments in shop operations

### **Present Actions: Part 3 - Efficiency Improvements**





10th Anniversary

The "Kaizen" Competition









Each of about 400 shops and branches had to come up with the ideas to improve (Kaizen) its business which they had to follow for the period.

It is requested to report the process and its results of the three months improvements.

All will be taken into consideration of the awards by the CEO.

Each one of the member of the company had to participate in setting of the improvement goals, ideas to accomplish it and its execution.

#### **Criteria of the Competition**

- 1. Level of quality (level of difficulties and detail)
- 2. Level of its originality (Is it different to others)
- 3. Ease of adaptation (Is it easy to apply to different shops and sectors)
- 4. Accomplished results (Its process and efforts required)

The best "KAIZEN" (improvements idea) will be shared company-wide to be able to improve as a company

#### **Present Actions: Part 4**

#### Creating a Better Work Environment

#### **Diversity and Inclusion**



- Promote active role of female employees (Reached 10% ratio of female managers as of July 2018)
- Has been awarded 3 stars by Elboshi
- Actively employ & support physically or mentally challenged worker in shops
- Support to achieve a good balance between childcare / nursing care and working
- Tele-commuting are been introduced in some cases
- Awarded a prize of "White (Excellent ) Corporation Grand Prix for "Child-care Support" by Japan White Spread

#### Creation of T-Gaia Health Profession

#### \_\_健康宣量\_

#### 【ティーガイア 健康宣言】

ティーガイアは「社員とその家族を大切にし、働く喜びを実感できる企業であり続けます。」を 会社の一番重要な使命として掲げており、わたしたちと、わたしたちの家族がより健康で、 エネルギーに満たされた状態にあることが、事業の発展にとって重要だと考えます。

将来にわたって「新たなコミュニケーションの提案を通じ、お客様に感動・喜び・安心を提供する」 企業であり続けるために、人事担当役員を中心に社員の健康維持・増進を積極的に支援していく ことを宣言いたします。

#### —行動方針—

- ●会社は、人財の「多様性を尊重する」とともに、「健康のかたちもまた多様である」という認識の下、 全ての社員が安全で衛生的で健康的に労働できる「風通しの良い職場環境」を整備し、最高の パフォーマンスを生み出す働き方を支援します。
- ●社員は、自分自身がより健康であることが、会社のエネルギーの源であることを十分意識するとともに、健康維持・増進に関わる最新の情報、社内外の制度を正しく理解したうえで、自身がより健康であるために必要な情報を会社や同僚に向けて積極的に発信していきます。そして、職場の理解を得ながら、互いに支え合い、自身が目指す健康の実現に向けて行動します。

2018 年 10 月 株 式 会 社 ティーガイア 代表取締役社長 金治 伸降

Based on our corporate philosophy, we have declared our policy to maintain health-centered managements, to our employees and to the public.

\* To strategically manage health with the business management point of view based on the theory that "a significant result in terms of business are expected by taking in consideration of the employers' health".

Promoting favorable workplace envoromemt

#### **Present Actions: Part 5**

### CSR Activities

#### **Volunteering Activities**

e-Net Caravan is a project to educate young generations, teachers, and parents to use electrical devices with safety and security.



We contribute by conducting lessons to educate youths how to use internet with safety and security.

The Number of certified e-Net Caravan Coach

379 Employees (As of Sept 30 2018)

Training lessons to become a coach are held nationwide, mainly targeted at the staffs of mobile phone shops.

In April 2018, our chairman Shibuya has held a lesson at a school.

(A scene from the lesson)

 Actively conduct a blood donation to the Japanese Red Cross Society's Blood Program



• Conducting cleaning activities in the area surrounding our Head Office building in Ebisu. The activities are held together with neighboring companies such as Sapporo Holdings.





• The project to sort out used postage stamps to give support to the charity organization helping the countries in south eastern Asia.



#### **Present Action: Part 6**

#### CSR Activities

#### **Major Sponsorships**



The Eye Mate Inc. – as Support membership

Logo: By courtesy of the Eye Mate Inc.



NPO TABLE FOR TWO INTERNATIONAL Donating through "CUP FOR TWO" Project

Logo: By courtesy of TABLE FOR TWO International



As part of mecenat activities, sponsor the Japan Philharmonic Orchestra

Logo: By courtesy of Japan Philharmonic Orchestra



Sponsor Japanese Paralympics Committee, Japanese Para-Sports Association

【JPC Official Supporter by courtesy of Japanese Para-Sports Association】

#### Our employees has also participated



Yukari Minohara (on the right)

#### **JULY 2017**

• the 23<sup>rd</sup> Deaflympics Samsun in Turkey,

Won Bronze medal in 30km Road Cycling – time trial

# (Reference) Joint Activities with National Association of Mobile Phone Distributors

"Trustworthy Carrier Shop" Recognition System



Sign of the Certification

- The number of certified shops ※As of Sept 1st 2018
  - 5,389 Carrier Shops (66.1% of all shops)
    Including 300 shops managed by T-Gaia (100% of all its shops)
  - X Candidate shop: docomo shop, au shop, Softbank shop, Y!mobile shop

#### Financial Information of T-Gaia: Part 1

## Transition of ROE & Operating Income

Operating Income ROE (Return on Equity) (billion yen)



Has been selected as "JPX Nikkei Index 400" for consecutive years by maintaining high level of ROE

### Financial Information of T-Gaia: Part 2

#### Past trend and Forecast of key Financial Index

Year End (in billion)	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3
Net Income	6.58	6.83	7.74	9.49	9.69	10.16
Net Worth	28.17	23.59	29.10	35.81	29.36	36.44
Equity Ratio of Net Income (ROE)	23.4%	26.4%	29.4%	29.3%	29.7%	30.9%
Return on Investment (ROIC)	9.0%	10.0%	13.5%	17.3%	17.6%	20.3%
Operating Profit on sales	1.6%	1.8%	2.2%	2.5%	2.6%	2.6%
Dividend on Equity ratio (DOE)	10.1%	10.0%	9.8%	9.1%	9.9%	9.3%

#### Financial Information of T-Gaia: Part 3

Return to Shareholders: Dividend Policy

Return to Shareholders in FY ending March 2019

Forecast dividend increase of 18 yen/share

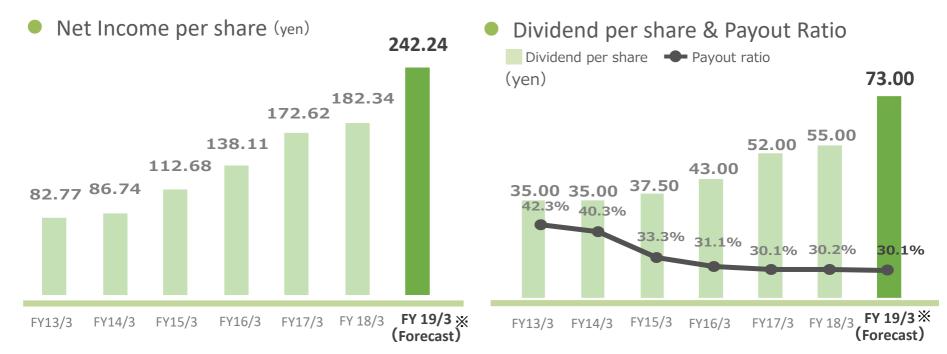
(increase for the fifth consecutive year)

Annual dividend: 73 yen/share (Interim: 36.5 yen/share Yearend: 36.5 yen/share)

Basic Dividend Policy

Targeting & maintaining

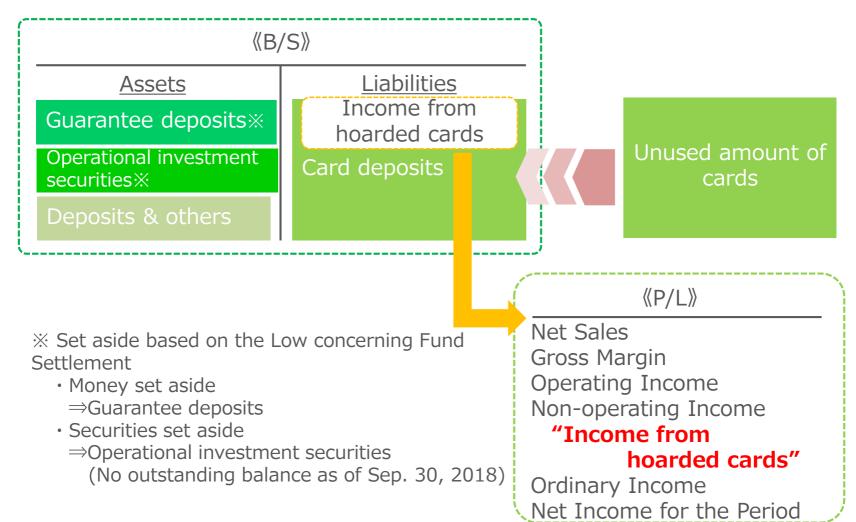
Dividend payout ratio of more than 30%



X The net income per share and dividend per share at the end of FY 19/3 are calculated based on the predicted average number of the share of the period at the end of FY 19/3.

## **QUO Cards** ①

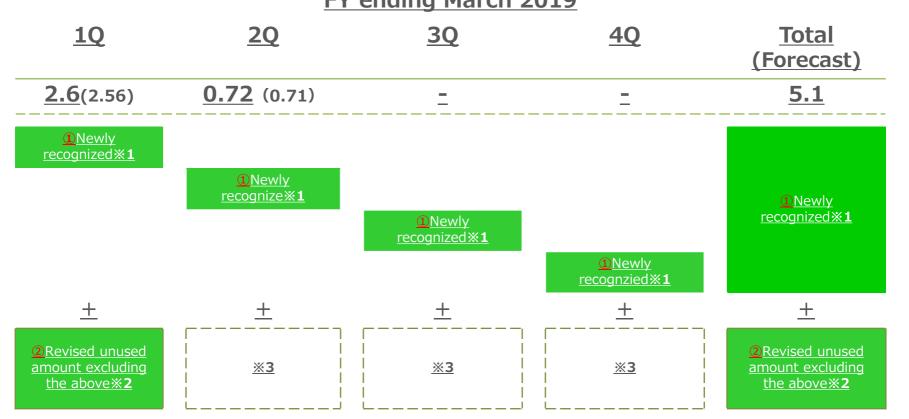
#### Effects on Consolidated B/S & P/L



## **QUO Cards** 2

• Realization of Income from hoarded cards in the FY ending March 2019 Income from hoarded income has been realized as planned in the 1<sup>st</sup> & 2<sup>nd</sup> quarter

**FY ending March 2019** ⟨Forecast on Income from hoarded cards in Non-operating income ⟩ (unit: billion yen)



- \*1 Newly recognized unused amount exceeding four years at the end of the quarter
- \*2 Revised amount of unused cards exceeding four years before the end of the previous fiscal year
- \*3 Amount revised in 1Q will be adjusted based on the amount actually used in the 2Q, 3Q and 4Q